

Higher Education Policy Commission

Mission

The West Virginia Higher Education Policy Commission is responsible for developing, establishing, and overseeing the implementation of a public policy agenda for the state's four-year colleges and universities. It is charged with oversight of higher education institutions to ensure they are accomplishing their missions and implementing the provisions set by state statute.

The commission consists of ten members, seven of whom are appointed by the governor. There are three ex-officio members: the secretary of education and the arts, the state superintendent of schools, and the chairperson of the West Virginia Council for Community and Technical College Education.

Operations

- * Administrative Services
- * Academic Affairs
- * Chancellor's Office/HEPC
- * Finance and Facilities
- * Health Sciences
- * Research and Technology
- * Financial Aid and Outreach Services
- * West Virginia Network for Telecomputing

Financial Aid and Outreach

- Efficient administration of state-level grant, scholarship, and loan programs, including:
 - * West Virginia Higher Education Grant Program
 - * PROMISE Scholarship Program
 - * Higher Education Adult Part-Time Student Grant Program (HEAPS)
 - * Underwood-Smith Teacher Scholarship Program
 - * Engineering, Science, and Technology Scholarship Program
 - * Medical Student Loan Program
 - * Robert C. Byrd Honors Scholarship Program
- Administers state-level programs and services supported through federal grants and contracts.
- Provides requested information in a timely and professional way, and assists external entities such as the Governor's Office, Legislature, institutions of higher education, parents, and students.

West Virginia Network for Educational Telecomputing

- Provides telecommunications and computing services within West Virginia focused on state colleges and universities.
- Provides support for various higher education software packages.
- Offers services to state government, K-12, public libraries, and county government.

West Virginia Public Colleges and Universities

- * Bluefield State College
- * Concord University
- * Fairmont State University
- * Glenville State College
- * Marshall University
- * Shepherd University
- * West Liberty State College
- * West Virginia School of Osteopathic Medicine
- * West Virginia State University
- * West Virginia University
- * West Virginia University Institute of Technology

Recommended Improvements

- ✓ Additional \$314,927 for Tuition Contract Program.
- ✓ Includes \$10,921,651 to maintain the PROMISE Scholarship Program at the FY 2006 funding level.
- ✓ Additional \$308,100 for West Virginia School for Osteopathic Medicine to eliminate capital subsidy from other institutions.
- ✓ Added \$1,759,958 for faculty annual increment.

Expenditures

| | TOTAL FTE POSITIONS 11/30/2005 | ACTUALS FY 2005 | BUDGETED FY 2006 | REQUESTED FY 2007 | GOVERNOR'S RECOMMENDATION |
|--|--------------------------------------|----------------------|----------------------|----------------------|------------------------------|
| EXPENDITURE BY PROGRAM | | | | | |
| Administration Services* | 44.02 | \$112,887,678 | \$108,472,465 | \$108,036,146 | |
| Financial Aid & Outreach Services | 7.25 | 24,200,713 | 28,416,651 | 30,000,000 | |
| PROMISE Scholarship | 5.95 | 30,900,227 | 39,122,294 | 27,000,000 | |
| West Virginia Network for Educational Telecomputing (WVNET) | 48.33 | 10,084,252 | 9,301,682 | 9,034,782 | |
| Less: Reappropriated | | (40,914,459) | (10,942,658) | 0 | |
| TOTAL BY PROGRAM | 105.55 | 137,158,411 | 174,370,434 | 174,070,928 | 185,365,029 |
| EXPENDITURE BY FUND | | | | | |
| General Fund | | | | | |
| FTE Positions | | 60.65 | 55.29 | 55.04 | 55.04 |
| Total Personal Services | | 3,166,702 | 3,229,020 | 3,149,994 | 3,196,362 |
| Employee Benefits | | 616,477 | 548,117 | 592,715 | 592,715 |
| Other Expenses | | 11,263,136 | 1,340,909 | 66,509 | 10,988,160 |
| Less: Reappropriated | | (105,493) | (1,274,400) | 0 | 0 |
| Subtotal: General Fund | | 14,940,822 | 3,843,646 | 3,809,218 | 14,777,237 |
| Federal Fund | | | | | |
| FTE Positions | | 9.96 | 9.45 | 11.28 | 11.28 |
| Total Personal Services | | 461,431 | 544,800 | 545,310 | 545,310 |
| Employee Benefits | | 120,554 | 141,750 | 141,750 | 141,750 |
| Other Expenses | | 4,774,494 | 4,774,060 | 4,773,550 | 4,773,550 |
| Subtotal: Federal Fund | | 5,356,479 | 5,460,610 | 5,460,610 | 5,460,610 |
| Appropriated Special Fund | | | | | |
| FTE Positions | | 15.41 | 13.33 | 15.03 | 13.33 |
| Total Personal Services | | 675,791 | 722,534 | 718,165 | 728,416 |
| Employee Benefits | | 154,090 | 153,480 | 151,158 | 152,062 |
| Other Expenses | | 111,299,668 | 106,396,114 | 96,622,785 | 96,937,712 |
| Less: Reappropriated | | (40,808,966) | (9,668,258) | 0 | 0 |
| Subtotal: Appropriated Special Fund | | 71,320,583 | 97,603,870 | 97,492,108 | 97,818,190 |
| Nonappropriated Special Fund | | | | | |
| FTE Positions | | 22.70 | 27.48 | 25.73 | 25.90 |
| Total Personal Services | | 921,629 | 1,291,312 | 1,082,407 | 1,082,407 |
| Employee Benefits | | 286,059 | 387,751 | 351,226 | 351,226 |
| Other Expenses | | 44,332,839 | 65,783,245 | 65,875,359 | 65,875,359 |
| Subtotal: Nonappropriated Special Fund | | 45,540,527 | 67,462,308 | 67,308,992 | 67,308,992 |
| TOTAL FTE POSITIONS BY FUND | 108.72 | 105.55 | 107.08 | 105.55 | |
| TOTAL EXPENDITURES BY FUND | | \$137,158,411 | \$174,370,434 | \$174,070,928 | \$185,365,029 |

*Includes system capital funds for payments on systemwide bond issues.

FY 2005 includes \$10,921,651 of General Revenue expenditures for FY 2006 PROMISE Scholarship obligations.



Expenditures

| | TOTAL FTE POSITIONS 11/30/2005 | ACTUALS FY 2005 | BUDGETED FY 2006 | REQUESTED FY 2007 | GOVERNOR'S RECOMMENDATION |
|---|--------------------------------------|----------------------|------------------------|------------------------|------------------------------|
| EXPENDITURE BY PROGRAM | | | | | |
| Bluefield State College | 221.14 | \$21,392,157 | \$22,557,005 | \$22,125,822 | |
| Concord University | 262.05 | 31,663,643 | 39,384,185 | 39,303,455 | |
| Fairmont State University | 426.82 | 48,587,491 | 66,888,734 | 66,702,929 | |
| Glenville State College | 158.48 | 15,357,520 | 25,915,596 | 20,623,466 | |
| Marshall University | 1,633.87 | 151,826,065 | 223,910,629 | 221,898,818 | |
| Potomac State College of WVU* | 0.00 | 10,014,437 | 0 | 0 | |
| Shepherd University | 379.10 | 34,750,730 | 52,934,705 | 45,305,481 | |
| West Liberty State College | 241.26 | 23,065,249 | 32,397,502 | 30,784,937 | |
| WV School of Osteopathic Medicine | 166.25 | 20,604,212 | 30,585,224 | 30,465,672 | |
| West Virginia State University | 354.69 | 32,760,227 | 37,466,163 | 36,076,331 | |
| West Virginia University | 5,904.40 | 519,062,755 | 778,701,496 | 742,625,830 | |
| WV University Institute of Technology | 226.50 | 18,901,916 | 26,437,980 | 25,737,980 | |
| Less: Reappropriated | | (3,072,826) | (8,574,460) | 0 | |
| TOTAL BY PROGRAM | 9,974.56 | 924,913,576 | 1,328,604,759 | 1,281,650,721 | 1,287,091,843 |
| EXPENDITURE BY FUND | | | | | |
| General Fund | | | | | |
| FTE Positions | | 4,000.35 | 3,998.75 | 3,951.81 | 4,004.47 |
| Total Personal Services | | 174,295,264 | 210,007,353 | 205,981,498 | 212,415,022 |
| Employee Benefits | | 45,891,085 | 25,296,011 | 24,803,072 | 24,890,539 |
| Other Expenses | | 10,879,722 | 10,854,662 | 7,425,834 | 7,481,858 |
| Less: Reappropriated | | (1,044,605) | (5,538,214) | 0 | 0 |
| Subtotal: General Fund | | 230,021,466 | 240,619,812 | 238,210,404 | 244,787,419 |
| Federal Fund | | | | | |
| FTE Positions | | 261.37 | 238.45 | 198.48 | 238.45 |
| Total Personal Services | | 12,229,000 | 18,955,432 | 18,762,933 | 18,762,933 |
| Employee Benefits | | 2,058,402 | 4,460,265 | 4,415,265 | 4,415,265 |
| Other Expenses | | 15,238,465 | 42,177,827 | 29,537,598 | 29,537,598 |
| Subtotal: Federal Fund | | 29,525,867 | 65,593,524 | 52,715,796 | 52,715,796 |
| Appropriated Special Fund | | | | | |
| FTE Positions | | 300.27 | 281.52 | 319.57 | 275.80 |
| Total Personal Services | | 12,564,523 | 14,624,548 | 12,458,141 | 11,514,157 |
| Employee Benefits | | 3,164,509 | 6,317,406 | 5,773,744 | 5,704,759 |
| Other Expenses | | 12,788,399 | 9,493,010 | 9,046,527 | 8,923,603 |
| Less: Reappropriated | | (2,028,221) | (3,036,246) | 0 | 0 |
| Subtotal: Appropriated Special Fund | | 26,489,210 | 27,398,718 | 27,278,412 | 26,142,519 |
| Nonappropriated Special Fund | | | | | |
| FTE Positions | | 5,197.46 | 5,455.84 | 5,403.29 | 5,455.84 |
| Total Personal Services | | 246,417,678 | 300,883,984 | 299,753,785 | 299,753,785 |
| Employee Benefits | | 57,405,472 | 113,463,083 | 113,500,359 | 113,500,359 |
| Other Expenses | | 335,053,883 | 580,645,638 | 550,191,965 | 550,191,965 |
| Subtotal: Nonappropriated Special Fund | | 638,877,033 | 994,992,705 | 963,446,109 | 963,446,109 |
| TOTAL FTE POSITIONS BY FUND | | 9,759.45 | 9,974.56 | 9,873.15 | 9,974.56 |
| TOTAL EXPENDITURES BY FUND | | \$924,913,576 | \$1,328,604,759 | \$1,281,650,721 | \$1,287,091,843 |

* Potomac State College of WVU merged with West Virginia University on July 1, 2005.

Programs

Administrative Services

Mission

The administrative staff of the Higher Education Policy Commission (HEPC) provides support to the chancellors, the Higher Education Policy Commission, and the West Virginia Community and Technical College System (WVCTCS) and administers several state-level programs such as state and federal student financial assistance. In addition, the staff's numerous customers include the public higher education institutions, their boards and advisory councils, institutions from other sectors of postsecondary education, K–12 educational entities, the Legislature, business and industry, governmental agencies, health care providers, and the general public.

Goals/Objectives

- Provide administrative services in such areas as fiduciary responsibilities for capital funds, student aid administration, purchasing guidelines, and monitoring higher education trends.
- Provide coordination and assistance with promulgation of HEPC rules and the legislative rule-making process with the Legislative Oversight Commission on Education Accountability.
- Monitor legislative developments during regular and special sessions, coordinate legislative information requests at both the state and federal levels, communicate legislative developments to interested parties at the campus-level, and coordinate Higher Education Policy Commission office interface with agencies and departments of state government in the legislative, executive, and judicial branches.
- Provide staff support for the HEPC and WVCTCS in academic program review, program approvals and deletions, and long-range academic planning.
- Provide assistance to the commission, council, chancellors, and the governing boards on matters and policies related to community and technical college education.
- Acts as fiscal liaison between public colleges and universities and the West Virginia Department of Administration, State Budget Office, State Auditor's Office, Treasurer's Office, Legislative Auditor, etc.
- Develop budget request on behalf of public higher education, and allocate funds in accordance with HEPC decisions.
- Provide coordinating leadership for health sciences education as delivered by the schools of the West Virginia University Health Sciences Center, the Marshall University School of Medicine and School of Nursing, and the West Virginia School of Osteopathic Medicine.
- Provide oversight responsibility for the West Virginia Rural Health Education Partnerships that educates health sciences students in rural communities of West Virginia.
- Maintain a comprehensive database on key dimensions of each college and university in the state, and develop ongoing reports such as the statutorily mandated "Higher Education Report Card" and other standard statistical reports.

Performance Measures

- ✓ Initiated the requirements of SB 448 passed in 2004 and SB 603 passed in 2005.
- ✓ Provided various types of assistance to the public colleges and universities to assist them in achieving the goals in the statewide master plan and individual institution compacts.

Financial Aid and Outreach Services

Mission

The mission of the Financial Aid and Outreach Services division is to fairly and efficiently administer the Higher Education Grant Program, PROMISE Scholarship Program, Higher Education Adult Part-time Student Grant Program (HEAPS), and other student financial program awards (within limits of available funds) to qualified West Virginia students who require financial assistance to attend approved public and private institutions of higher education.

Goals/Objectives

- Provide assistance in the administration of Higher Education Grant Program, PROMISE Scholarship Program, Higher Education Adult Part-time Student Grant Program, and other scholarship programs.
- Respond to thousands of inquiries each year on available student aid programs and related application procedures.
- Improve participant rates for high school graduates.
- Improve participant rates for adult students.
- Increase students served and dollars awarded by state financial aid programs.

Performance Measures

| <u>Fiscal Year</u> | <u>Actual</u> <u>2003</u> | <u>Actual</u> <u>2004</u> | <u>Estimated</u> <u>2005</u> | <u>Actual</u> <u>2005</u> | <u>Estimated</u> <u>2006</u> | <u>Estimated</u> <u>2007</u> |
|--|------------------------------|------------------------------|---------------------------------|------------------------------|---------------------------------|---------------------------------|
| Higher Education Grant Program funds awarded (in millions) | \$20.9 | \$20.8 | \$20.6 | \$20.5 | \$23.8 | \$24.8 |
| Higher Education Grant Program recipients | 11,100 | 11,800 | 10,911 | 10,137 | 12,000 | 12,500 |
| HEAPS funds awarded (in millions) | \$3.2 | \$3.8 | \$4.3 | \$4.0 | \$5.0 | \$5.0 |
| HEAPS recipients | 3,500 | 5,040 | 3,275 | 3,200 | 3,720 | 3,700 |
| PROMISE funds awarded (in millions) | \$10.1 | \$18.5 | \$20.7 | \$30.7 | \$38.9 | \$40.0 |
| PROMISE recipients | 3,483 | 6,000 | 6,445 | 8,438 | 9,146 | 9,900 |

West Virginia Network for Educational Telecomputing (WVNET)

Mission

WVNET provides value to the citizens of West Virginia through the delivery of effective, reliable, and efficient communications, computing, and technology consulting services to educational and governmental agencies.

Goals/Objectives

- Provide cost effective telecommunications and computing services for West Virginia entities—primarily focused on state colleges and universities, but also to state government, K–12, public libraries, and county governments.
- Provide virus and spam filter service—reaching 30 customers by FY 2007.
- React as a centralized state resource to customer needs in providing efficient and cost-effective deployment of technology, training, and support.
- Support and promote the missions of member institutions by providing telecommunications capabilities and enhanced access to resources and programs for their supported communities.
- Monitor the purchasing and supporting of hardware, software, and information technology services in a cost-effective manner, and within the framework of a cooperative association with members.

Higher Education Policy Commission Programs

- Provide statewide higher education support for a contracted information system software package.
- Sign up 100 authorized users of problem-tracking software (on-line reporting) by FY 2007.
- Provide audio conferencing service to customers (up to 250 simultaneous users on one conference call).

Performance Measures

- ✓ Custom designed problem-tracking software to allow authorized users on-line problem reporting capabilities, to contact the appropriate personnel (including automatic e-mail and paging ability), to document and track problem-solving efforts, to create a knowledge base, and to generate a variety of reports.

| <u>Fiscal Year</u> | <u>Actual</u> <u>2003</u> | <u>Actual</u> <u>2004</u> | <u>Estimated</u> <u>2005</u> | <u>Actual</u> <u>2005</u> | <u>Estimated</u> <u>2006</u> | <u>Estimated</u> <u>2007</u> |
|---|------------------------------|------------------------------|---------------------------------|------------------------------|---------------------------------|---------------------------------|
| Customers of virus and spam filter service | 5 | 16 | 21 | 23 | 28 | 30 |
| Savings yielded by new Internet contract (millions) | N/A | \$0.79 | \$0.86 | \$1.03 | \$2.30 | \$2.76 |
| Internet bandwidth (megabits per second) | 205 | 414 | 450 | 536 | 1,200 | 1,440 |
| Authorized users of problem-tracking service | N/A | N/A | N/A | N/A | 50 | 100 |
| Audio conferencing (user minutes) | N/A | N/A | N/A | N/A | 10,000 | 50,000 |

West Virginia Public Colleges and Universities

Mission

The mission of West Virginia Public Colleges and Universities is to provide quality education to the citizens of the state, scholarly research in fields that will be beneficial to West Virginians, public service that directly benefits West Virginians, and quality health care to the state (with an emphasis on rural health care).

Goals/Objectives

Academic outcomes.

- Increase the number of individuals completing degree and certificate programs.
- Increase the number of students employed in West Virginia after graduation.
- Improve the average salaries of graduates.
- Increase graduation rates.
- Improve production and employment of health professionals.
- Improve quality measures of those completing programs.

Contribution to economic development of West Virginia.

- Increase the amount of applied research.

Quality and efficiency.

- Enhance faculty productivity.
- Enhance administrative efficiency.
- Increase research dollars per full-time faculty member at research institutions.
- Minimize remediation enrollments and costs.
- Enhance academic preparation of faculty.
- Enhance quality and quantity of facilities.

Accomplish the general goals for higher education institutions that include SB 653, SB 703, and SB 448 goals as follows:

- The focus of education must be on a lifelong process of learning.
- The number of degrees produced per capita in West Virginia higher education public institutions will be increased to the national average.

Higher Education Policy Commission Programs

- Increase collaboration and coordination between public and postsecondary education and promote to individuals of all ages the benefits of increased postsecondary educational attainment by providing increased access to higher education to all West Virginians that is relevant and affordable, allowing transferable credits at associate degree levels and above, providing quality technical education and skill training, and being responsive to business, industry, labor, and community needs.
- Prepare students to practice good citizenship and to compete in a global economy in which good jobs require an advanced level of education and skills that far surpass former requirements.
- State institutions of higher education exceed peer institutions in other states in measures of institutional productivity and administrative efficiency.
- Postsecondary education enhances state efforts to diversify and expand the economy of the state.
- Ensure that faculty and administrators are compensated on a competitive level with peer institutions.
- Ensure that tuition fee levels for in-state students are competitive with those of peer institutions.
- Establish institution level compacts and master plans with specific definitions of institution mission, goals, objectives, and performance measures that will accomplish the SB 653, SB 703, and SB 448 public policy agenda.

Performance Measures

| <u>Fiscal Year</u> | <u>Actual 2003</u> | <u>Actual 2004</u> | <u>Estimated 2005</u> | <u>Actual 2005</u> | <u>Estimated 2006</u> | <u>Estimated 2007</u> |
|---|------------------------|------------------------|---------------------------|------------------------|---------------------------|---------------------------|
| <i>Academic outcomes</i> | | | | | | |
| Total certificates and degrees conferred | 12,839 | 13,087 | 13,528 | 13,963 | 14,356 | 14,879 |
| WVHEPC | 10,421 | 10,949 | 11,228 | 11,279 | 11,512 | 12,019 |
| Graduates in six years | 40% | 42% | 42% | 41% | 43% | 44% |
| Students passing licensure examinations | | | | | | |
| Baccalaureate | 88% | 85% | 85% | 85% | 85% | 85% |
| Graduate/First professional | 95% | 92% | 94% | 91% | 92% | 92% |
| <i>Access</i> | | | | | | |
| West Virginia college-going rate | 57% | 59% | 61% | 61% | 62% | 63% |
| <i>Contribution to economic development of West Virginia</i> | | | | | | |
| Grants and contracts awarded for research (in millions) | \$130.0 | \$158.0 | \$154.0 | \$158.9 | \$183.7 | \$190.0 |
| Resident graduates working or attending school in West Virginia | 70% | 73% | 76% | 77% | 78% | 81% |
| <i>Quality and efficiency</i> | | | | | | |
| Student credit hours to faculty ratio | N/A | N/A | 245:1 | 251:1 | 255:1 | 260:1 |
| Faculty members with doctoral degrees | 61% | 60% | 62% | 61% | 61% | 61% |
| Students enrolled in at least one development course | 35% | 34% | 34% | 28% | 28% | 27% |
| WVHEPC | 26% | 25% | 35% | 19% | 19% | 18% |